

A Complete Guide to Accountable Care Organizations

Updated January 11, 2013



Pioneer Accountable Care Organizations



The Pioneer ACO Model and Selected Organizations

The Pioneer ACO Model was designed specifically for organizations with experience offering coordinated, patient-centered care, and operating in ACO-like arrangements. The selected organizations were chosen for their significant experience offering this type of quality care to their patients, along with other criteria listed in the Request for Applications (RFA) document available at www.innovations.cms.gov. These organizations were selected through an open and competitive process from a large applicant pool that included many qualified organizations.

The 32 organizations participating in the Pioneer ACO Model:

Organization	Service Area
Allina Hospitals & Clinics	Minnesota and Western Wisconsin
Atrius Health	Eastern and Central Massachusetts
Banner Health Network	Phoenix, Arizona Metropolitan Area (Maricopa and Pinal Counties)
Bellin-Thedacare Healthcare Partners	Northeast Wisconsin
Beth Israel Deaconess Physician Organization	Eastern Massachusetts
Bronx Accountable Healthcare Network (BAHN)	New York City (the Bronx) and lower Westchester County, NY
Brown & Toland Physicians	San Francisco Bay Area, CA
Dartmouth-Hitchcock ACO	New Hampshire and Eastern Vermont
Eastern Maine Healthcare System	Central, Eastern, and Northern Maine
Fairview Health Systems	Minneapolis, MN Metropolitan Area

Franciscan Alliance	Indianapolis and Central Indiana
Genesys PHO	Southeastern Michigan
Healthcare Partners Medical Group	Los Angeles and Orange Counties, CA
Healthcare Partners of Nevada	Clark and Nye Counties, NV
Heritage California ACO	Southern, Central, and Costal California
JSA Medical Group, a division of HealthCare Partners	Orlando, Tampa Bay, and surrounding South Florida
Michigan Pioneer ACO	Southeastern Michigan
Monarch Healthcare	Orange County, CA
Mount Auburn Cambridge Independent Practice Association (MACIPA)	Eastern Massachusetts
North Texas ACO	Tarrant, Johnson and Parker counties in North Texas
OSF Healthcare System	Central Illinois
Park Nicollet Health Services	Minneapolis, MN Metropolitan Area
Partners Healthcare	Eastern Massachusetts
Physician Health Partners	Denver, CO Metropolitan Area
Presbyterian Healthcare Services Central New Mexico Pioneer Accountable Care Organization	Central New Mexico

Primecare Medical Network	Southern California (San Bernardino and Riverside Counties)
Renaissance Medical Management Company	Southeastern Pennsylvania
Seton Health Alliance	Central Texas (11 county area including Austin)
Sharp Healthcare System	San Diego County
Steward Health Care System	Eastern Massachusetts
TriHealth, Inc.	Northwest Central Iowa
University of Michigan	Southeastern Michigan

Current Accountable Care Organizations

Start Date: April 1, 2012



Current Accountable Care Organization Partnerships

Organization	Service Area
Accountable Care Coalition of Caldwell County, LLC	Lenoir, NC
Accountable Care Coalition of Coastal Georgia	Ormond, FL (Serving beneficiaries in GA and SC)
Accountable Care Coalition of Eastern North Carolina, LLC	New Bern, NC
Accountable Care Coalition of Greater Athens Georgia	Athens, GA
Accountable Care Coalition of Mount Kisco, LLC	Mount Kisco, NY
Accountable Care Coalition of the Mississippi Gulf Coast, LLC	Clearwater, FL (Serving beneficiaries in the Mississippi Gulf Coast area)
Accountable Care Coalition of the North Country, LLC	Canton, NY
Accountable Care Coalition of Southeast Wisconsin, LLC	Milwaukee, WI
Accountable Care Coalition of Texas, Inc.	Houston, TX
AHS ACO, LLC	Morristown, NJ (Serving beneficiaries in NJ and PA)
AppleCare Medical ACO, LLC	Buena Park, CA
Arizona Connected Care, LLC	Tucson, AZ

Chinese Community Accountable Care Organization	New York, NY
CIPA Western New York IPA, doing business as Catholic Medical Partners	Buffalo, NY
Coastal Carolina Quality Care, Inc.	New Bern, NC
Crystal Run Healthcare ACO, LLC	Middletown, NY (Serving beneficiaries in NY and PA)
Florida Physicians Trust, LLC	Winter Park, FL
Hackensack Physician-Hospital Alliance ACO, LLC	Hackensack, NJ (Serving beneficiaries in NJ and NY)
Jackson Purchase Medical Associates, PSC	Paducah, KY
Jordan Community ACO	Plymouth, MA
North Country ACO	Littleton, NH (Serving beneficiaries in NH and VT)
Optimus Healthcare Partners, LLC	Summit, NJ
Physicians of Cape Cod ACO	Hyannis, MA
Premier ACO Physician Network	Lakewood, CA
Primary Partners, LLC	Clermont, FL
RGV ACO Health Providers, LLC	Donna, TX
West Florida ACO, LLC	Trinity, FL

Accountable Care Organizations

Start Date: July 1, 2012



Accountable Care Organization Partnerships

Organization	Service Area
Arizona Health Advantage, Inc.	Located in Chandler, Arizona, is comprised of networks of individual ACO practices, with 73 physicians. It will serve Medicare beneficiaries in Arizona.
John C. Lincoln Accountable Care Organization, LLC	Located in Phoenix, Arizona, is comprised of partnerships between hospitals and ACO professionals, and hospitals employing ACO professionals. It will serve Medicare beneficiaries in Arizona.
Fort Smith Physicians Alliance ACO, LLC	Located in Fort Smith, Arkansas is comprised of networks of individual ACO practices, with 78 physicians. It will serve Medicare beneficiaries in Arkansas and Oklahoma.
ApolloMed Accountable Care Organization Inc.	Located in Glendale, California, is comprised of networks of individual ACO practices, with 130 physicians. It will serve Medicare beneficiaries in California.
Golden Life Healthcare LLC	Located in Sacramento, California, is comprised of networks of individual ACO practices and partnerships between hospitals and ACO professionals, with 57 physicians. It will serve Medicare beneficiaries in California.
John Muir Physician Network	Located in Walnut Creek, California, is comprised of ACO group practices and networks of individual ACO practices, with 197 physicians. It will serve Medicare beneficiaries in California.
Meridian Holdings, Inc.	Located in Hawthorne, California, is comprised of ACO group practices and networks of individual ACO practices, with 60 physicians. It will serve Medicare beneficiaries in California, District of Columbia, Florida, Georgia, Maryland, North Carolina, South Carolina, and Texas.

North Coast Medical ACO, Inc.	Located in Oceanside, California, is comprised of ACO group practices, hospitals employing ACO professionals, and a federally qualified health center, with 281 physicians. It will serve Medicare beneficiaries in California.
Torrance Memorial Integrated Physicians, LLC	Located in Torrance, California, is comprised of partnerships between a hospital and ACO professionals, with 398 physicians. It will serve Medicare beneficiaries in California.
MPS ACO Physicians, LLC	Located in Middletown, Connecticut, is comprised of networks of individual ACO practices, with 38 physicians. It will serve Medicare beneficiaries in Connecticut.
PriMed, LLC	Located in Shelton, Connecticut, is comprised of ACO group practices, with 116 physicians. It will serve Medicare beneficiaries in Connecticut.
Accountable Care Coalition of Northwest Florida, LLC	Located in Pensacola, Florida, is comprised of networks of individual ACO practices, with 60 physicians. It will serve Medicare beneficiaries in Alabama and Florida.
Accountable Care Partners, LLC	Located in Jacksonville, Florida, is comprised of ACO group practices and networks of individual ACO practices, with 65 physicians. It will serve Medicare beneficiaries in Florida and Georgia.
Allcare Options, LLC	Located in Parrish, Florida, is comprised of ACO group practices and networks of individual ACO practices, with 198 physicians. It will serve Medicare beneficiaries in Florida.
Florida Medical Clinic ACO, LLC	Located in Zephyrhills, Florida, is comprised of networks of individual ACO practices, with 153 physicians. It will serve Medicare beneficiaries in Florida.
FPG Healthcare, LLC	Located in Orlando, Florida, is comprised of ACO group practices, with 142 physicians. It will serve Medicare beneficiaries in Florida.

HealthNet LLC	Located in Boynton Beach, Florida, is comprised of networks of individual ACO practices, with 55 physicians. It will serve Medicare beneficiaries in Florida.
Integrated Care Alliance, LLC	Located in Gainesville, Florida, is comprised of networks of individual ACO practices, with 115 physicians. It will serve Medicare beneficiaries in Florida.
Medical Practitioners for Affordable Care, LLC	Located in Melbourne, Florida, is comprised of networks of individual ACO practices, with 126 physicians. It will serve Medicare beneficiaries in Florida.
Palm Beach Accountable Care OR	Located in West Palm Beach, Florida, is comprised of networks of individual ACO practices, with 337 physicians. It will serve Medicare beneficiaries in Florida.
Reliance Healthcare Management Solutions, LLC	Located in Tampa, Florida, is comprised of networks of individual ACO practices, with 36 physicians. It will serve Medicare beneficiaries in Florida.
WellStar Health Network, LLC	Located in Marietta, Georgia, is comprised of partnerships between hospitals and ACO professionals, with 1,203 physicians. It will serve Medicare beneficiaries in Georgia.
Advocate Health Partners	Located in Rolling Meadows, Illinois, is comprised of partnerships between hospitals and ACO professionals, with 2,237 physicians. It will serve Medicare beneficiaries in Illinois.
Chicago Health System ACO, LLC	Located in Westmont, Illinois, is comprised of ACO group practices, networks of individual ACO practices, partnerships between hospitals and ACO professionals, hospitals employing ACO professionals, and federally qualified health centers, with 523 physicians. It will serve Medicare beneficiaries in Illinois.

Deaconess Care Integration, LLC	Located in Evansville, Indiana, is comprised of ACO group practices, networks of individual ACO practices, partnerships between hospitals and ACO professionals and a hospital employing ACO professionals, and a rural health clinic, with 323 physicians. It will serve Medicare beneficiaries in Illinois, Indiana, and Kentucky.
Franciscan AHN ACO, LLC	Located in Mishawaka, Indiana, is comprised of partnerships between hospitals and ACO professionals, with 245 physicians. It will serve Medicare beneficiaries in Indiana.
Indiana University Health ACO, Inc.	Located in Indianapolis, Indiana, is comprised of ACO group practices, networks of individual ACO practices, partnerships between hospitals and ACO professionals and hospitals employing ACO professionals, and a federally qualified health center, with 1,837 physicians. It will serve Medicare beneficiaries in Indiana.
Genesis Accountable Care Organization, LLC	Located in Davenport, Iowa, is comprised of hospitals employing ACO professionals, with 312 physicians. It will serve Medicare beneficiaries in Illinois and Iowa.
Iowa Health Accountable Care, L.C.	Located in Des Moines, Iowa, is comprised of ACO group practices, networks of individual ACO practices, a combination of hospitals employing ACO professionals, a federally qualified health center and a rural health clinic, with 1,551 physicians. It will serve Medicare beneficiaries in Illinois, Iowa, and Missouri.
One Care LLC	Located in Des Moines, Iowa, is comprised of partnerships between hospitals and ACO professionals, with 402 physicians. It will serve Medicare beneficiaries in Iowa.
University of Iowa Affiliated Health Providers, LC	Located in Iowa City, Iowa, is comprised of partnerships between hospitals and ACO professionals, with 1,791 physicians. It will serve Medicare beneficiaries in Iowa.

Owensboro ACO	Located in Owensboro, Kentucky, is comprised of networks of individual ACO practices, with 26 physicians. It will serve Medicare beneficiaries in Indiana and Kentucky.
Quality Independent Physicians	Located in Louisville, Kentucky, is comprised of ACO group practices, with 74 physicians. It will serve Medicare beneficiaries in Indiana and Kentucky.
Southern Kentucky Health Care Alliance	Located in Smiths Grove, Kentucky, is comprised of networks of individual ACO practices, with 35 physicians. It will serve Medicare beneficiaries in Kentucky.
TP-ACO LLC	Located in Baton Rouge, Louisiana, is comprised of networks of individual ACO practices, with 50 physicians. It will serve Medicare beneficiaries in Florida, Louisiana and Tennessee.
Central Maine ACO	Located in Lewiston, Maine, is comprised of ACO group practices, networks of individual ACO practices and partnerships between hospitals and ACO professionals, including a combination of hospitals employing ACO professionals. It includes 566 physicians. It will serve Medicare beneficiaries in Maine.
Maine Community Accountable Care Organization, LLC	Located in Augusta, Maine, is a federally qualified health center with 125 physicians. It will serve Medicare beneficiaries in Maine.
MaineHealth Accountable Care Organization	Located in Portland, Maine, is comprised of networks of individual ACO practices, partnerships between hospitals and ACO professionals and hospitals employing ACO professionals, with 1,595 physicians. It will serve Medicare beneficiaries in Maine.
Accountable Care Coalition of Maryland, LLC	Located in Hollywood, Maryland, is comprised of ACO group practices, with 109 physicians. It will serve Medicare beneficiaries in Maryland.

Greater Baltimore Health Alliance Physicians, LLC	Located in Baltimore, Maryland, is comprised of partnerships between a hospital and ACO professionals and a hospital employing ACO professionals, with 399 physicians. It will serve Medicare beneficiaries in Maryland and Pennsylvania.
Maryland Accountable Care Organization of Eastern Shore LLC	Located in National Harbor, Maryland, is comprised of ACO group practices, networks of individual ACO practices, with 15 physicians. It will serve Medicare beneficiaries in Maryland.
Maryland Accountable Care Organization of Western MD LLC	Located in National Harbor, Maryland, is comprised of ACO group practices and networks of individual ACO practices, with 23 physicians. It will serve Medicare beneficiaries in Maryland, Pennsylvania, and West Virginia.
Maryland Accountable Care Organization of Western MD LLC	Located in National Harbor, Maryland, is comprised of ACO group practices and networks of individual ACO practices, with 23 physicians. It will serve Medicare beneficiaries in Maryland, Pennsylvania, and West Virginia.
Circle Health Alliance, LLC	Located in Lowell, Massachusetts, is comprised of partnerships between hospitals and ACO professionals, with 353 physicians. It will serve Medicare beneficiaries in Massachusetts and New Hampshire.
Harbor Medical Associates, PC	Located in South Weymouth, Massachusetts, is comprised of ACO group practices, with 116 physicians. It will serve Medicare beneficiaries in Massachusetts.
Accountable Healthcare Alliance, PC	Located in East Lansing, Michigan, is comprised of networks of individual ACO practices, with 29 physicians. It will serve Medicare beneficiaries in Michigan.
Oakwood Accountable Care Organization, LLC	Located in Dearborn, Michigan, is comprised of partnerships between hospitals and ACO professionals, with 1,546 physicians. It will serve Medicare beneficiaries in Michigan.

Southeast Michigan Accountable Care, Inc.	Located in Dearborn, Michigan, is comprised of ACO group practices and networks of individual ACO practices, with 333 physicians. It will serve Medicare beneficiaries in Michigan.
Essential Health	Located in Duluth, Minnesota, is comprised of a combination of ACO group practices, critical access hospitals, and a rural health clinic, with 1,404 physicians. It will serve Medicare beneficiaries in Minnesota, North Dakota, and Wisconsin.
Medical Mall Services of Mississippi	Located in Jackson, Mississippi, is comprised of networks of individual ACO practices and a federally qualified health center, with 487 physicians. It will serve Medicare beneficiaries in Mississippi.
BJC HealthCare ACO, LLC	Located in St. Louis, Missouri, is comprised of a combination of hospitals employing ACO professionals, and rural health clinics, with 556 physicians. It will serve Medicare beneficiaries in Illinois and Missouri.
Heartland Regional Medical Center	Located in St. Joseph, Missouri, is comprised of a hospital employing ACO professionals, with 199 physicians. It will serve Medicare beneficiaries in Kansas and Missouri.
Nevada Primary Care Network ACO, LLC	Located in Las Vegas, Nevada, is comprised of ACO group practices and networks of individual ACO practices, with 89 physicians. It will serve Medicare beneficiaries in Nevada.
Concord Elliot ACO LLC	Located in Manchester, New Hampshire, is comprised of partnerships between hospitals and ACO professionals, with 234 physicians. It will serve Medicare beneficiaries in New Hampshire.
Barnabas Health ACO-North, LLC	Located in West Orange, New Jersey, is comprised of partnerships between hospitals and ACO professionals, hospitals employing ACO professionals, with 435 physicians. It will serve Medicare beneficiaries in New Jersey.

Accountable Care Coalition of Syracuse, LLC	Located in Syracuse, New York, is comprised of ACO group practices, with 105 physicians. It will serve Medicare beneficiaries in New York.
Asian American Accountable Care Organization	Located in New York City, is comprised of networks of individual ACO practices, with 239 physicians. It will serve Medicare beneficiaries in New York.
Balance Accountable Care Network	Located in New York City, is comprised of hospitals and networks of individual ACO practices, with 1,069 physicians. It will serve Medicare beneficiaries in New York.
Beacon Health Partners, LLP	Located in Manhasset, New York, is comprised of networks of individual ACO practices, with 261 physicians. It will serve Medicare beneficiaries in New York.
Chautauqua Region Associated Medical Partners, LLC	Located in Jamestown, New York, is comprised of partnerships between hospitals and ACO professionals, with 200 physicians. It will serve Medicare beneficiaries in New York and Pennsylvania.
Healthcare Provider ACO, Inc.	Located in Garden City, New York, is comprised of networks of individual ACO practices, with 395 physicians. It will serve Medicare beneficiaries in New York.
Mount Sinai Care, LLC	Located in New York City, is comprised of networks of individual ACO practices and a hospital(s) employing ACO professionals, with 2,249 physicians. It will serve Medicare beneficiaries in New York.
ProHEALTH Accountable Care Medical Group, PLLC	Located in Lake Success, New York, is comprised of ACO group practices, with 281 physicians. It will serve Medicare beneficiaries in Florida and New York.
WESTMED Medical Group, PC	Located in Purchase, New York, is comprised of ACO group practices, with 250 physicians. It will serve Medicare beneficiaries in Connecticut and New York.

Cornerstone Health Care, PA	Located in High Point, North Carolina, is comprised of ACO group practices, with 313 physicians. It will serve Medicare beneficiaries in North Carolina.
Triad Healthcare Network, LLC	Located in Greensboro, North Carolina, is comprised of networks of individual ACO practices and a hospital employing ACO professionals, with 759 physicians. It will serve Medicare beneficiaries in North Carolina.
Mercy Health Select, LLC	Located in Cincinnati, Ohio, is comprised of hospitals employing ACO professionals, with 365 physicians. It will serve Medicare beneficiaries in Indiana and Ohio.
ProMedica Physician Group, Inc.	Located in Toledo, Ohio, is comprised of ACO group practices and networks of individual ACO practices, with 250 physicians. It will serve Medicare beneficiaries in Michigan and Ohio.
Summa Accountable Care Organization	Located in Akron, Ohio, is comprised of partnerships between hospitals and ACO professionals, with 612 physicians. It will serve Medicare beneficiaries in Ohio.
University Hospitals Coordinated Care	Located in Shaker Heights, Ohio, is comprised of partnerships between hospitals and ACO professionals, with 1,770 physicians. It will serve Medicare beneficiaries in Ohio.
North Bend Medical Center, Inc.	Located in Coos Bay, Oregon, is comprised of ACO group practices, with 112 physicians. It will serve Medicare beneficiaries in Oregon.
Coastal Medical, Inc.	Located in Providence, Rhode Island, is comprised of ACO group practices, with 100 physicians. It will serve Medicare beneficiaries in Massachusetts and Rhode Island.
Accountable Care Coalition of The Tri-Counties, LLC	Located in Charleston, South Carolina, is comprised of networks of individual ACO practices, with 108 physicians. It will serve Medicare beneficiaries in South Carolina.

AnewCare LLC	Located in Johnson City, Tennessee, is comprised of partnerships between hospitals and ACO professionals, with 673 physicians. It will serve Medicare beneficiaries in Tennessee and Virginia.
Cumberland Center for Healthcare Innovation, LLC	Located in Nashville, Tennessee, is comprised of networks of individual ACO practices, with 33 physicians. It will serve Medicare beneficiaries in Tennessee.
MissionPoint Health Partners	Located in Nashville, Tennessee, is comprised of hospitals employing ACO professionals, with 544 physicians. It will serve Medicare beneficiaries in Tennessee.
St. Thomas Medical Group PLLC	Located in Nashville, Tennessee, is comprised of ACO group practices, with 41 physicians. It will serve Medicare beneficiaries in Tennessee.
Summit Health Solutions	Located in Knoxville, Tennessee, is comprised of hospitals and ACO group practices, with 474 physicians. It will serve Medicare beneficiaries in Tennessee.
BHS Accountable Care, LLC	Located in San Antonio, Texas, is comprised of ACO group practices, networks of individual ACO practices, partnerships between a hospital and ACO professionals and a hospital employing ACO professionals, with 348 physicians. It will serve Medicare beneficiaries in Texas.
Memorial Hermann Accountable Care Organization	Located in Houston, Texas, is comprised of networks of individual ACO practices and partnerships between hospitals and ACO professionals, with 332 physicians. It will serve Medicare beneficiaries in Texas.
Methodist Patient Centered ACO	Located in Dallas, Texas, is comprised of ACO group practices, networks of individual ACO practices and partnerships between hospitals and ACO professionals, with 269 physicians. It will serve Medicare beneficiaries in Texas.

Essential Care Partners, LLC	Located in Austin, Texas, is a federally qualified health center with 275 physicians. It will serve Medicare beneficiaries in Texas.
Physicians ACO, LLC	Located in Houston, Texas, is comprised of networks of individual ACO practices, with 75 physicians. It will serve Medicare beneficiaries in Texas.
Texoma ACO, LLC	located in Wichita Falls, Texas is comprised of ACO group practices and networks of individual ACO practices, with 52 physicians. It will serve Medicare beneficiaries in Texas.
Central Utah Clinic, P.C.	Located in Provo, Utah, is comprised of ACO group practices, with 173 physicians. It will serve Medicare beneficiaries in Utah.
Accountable Care Coalition of Green Mountains, LLC	Located in South Burlington, Vermont, is comprised of ACO group practices and networks of individual ACO practices, with 42 physicians. It will serve Medicare beneficiaries in Vermont.
Polyclinic Management Services Company	Located in Seattle, Washington, is comprised of ACO group practices, with 296 physicians. It will serve Medicare beneficiaries in Washington.
Aurora Accountable Care Organization LLC	Located in Milwaukee, Wisconsin, is comprised of ACO group practices, with 275 physicians. It will serve Medicare beneficiaries in Wisconsin.
Dean Clinic and St. Mary's Hospital Accountable Care Organization, LLC	Located in Madison, Wisconsin, is comprised of ACO group practices and a partnership between a hospital and ACO professionals, with 701 physicians. It will serve Medicare beneficiaries in Wisconsin.
ProHealth Solutions, LLC	Located in Waukesha, Wisconsin, is comprised of partnerships between hospitals and ACO professionals, with 697 physicians. It will serve Medicare beneficiaries in Wisconsin.

New Accountable Care Organizations

Start Date: January 1, 2013



Organization	Service Area
A.M. Beajow, MD Internal Medicine Associates ACO, P.C.	Nevada
AAMC Collaborative Care Network	Maryland
Accountable Care Clinical Services, PC	California, Connecticut, Iowa, Massachusetts, Pennsylvania
Accountable Care Coalition of Central Georgia, LLC	Georgia
Accountable Care Coalition of DeKalb, LLC	Georgia
Accountable Care Coalition of Georgia, LLC	Georgia
Accountable Care Coalition of Greater Athens Georgia II, LLC	Georgia
Accountable Care Coalition of Greater Augusta & Statesboro, LLC	Georgia, South Carolina
Accountable Care Coalition of News Mexico, LLC	New Mexico
Accountable Care Coalition of North Central Florida, LLC	Florida
Accountable Care Coalition of North Texas, LLC	Texas
Accountable Care Coalition of Southern Georgia, LLC	Georgia
Accountable Care Coalition of Western Georgia, LLC	Alabama, Georgia
Accountable Care Network of Florida, LLC	Florida
Accountable Care Network of New Jersey, LLC	New Jersey
Accountable Care Network of Texas, LLC	Texas
Accountable Care Organization of New England	Connecticut, Massachusetts
ACO Health Partners	Florida
ACO of Puerto Rico, Inc.	Puerto Rico
Affiliated Physicians IPA	California
Akira Health, Inc.	California
Alegent Health Partners, LLC	Iowa, Nebraska
Alexian Brothers Accountable Care Organization, LLC	Illinois
Amarillo Legacy Medical ACO	Texas
American Health Alliance, LLC	Florida
American Health Network of Ohio Care Organization, LLC	Ohio
APCN-ACO	California
Arizona Care Network	Arizona
Atlanticare Health Solutions	New Jersey
Aveta Accountable Care	Puerto Rico
Baroma Healthcare International	Florida
Bay Area Florida Physicians Trust	Florida
Billings Clinic	Montana, Wyoming
Bon Secours Good Helpcare, LLC	Kentucky, New York, Ohio, South Carolina, Virginia
Cambridge Public Health Commission	Massachusetts
Cape Cod Health Network ACO, LLC	Massachusetts
Carilion Clinic Medicare Shared Savings Company, LLC	Virginia
Cedars-Sinai Accountable Care	California
Central Jersey ACO, LLC	New Jersey

Christie Clinic Physician	Illinois
Collaborative Care of Florida, LLC	Florida
Colorado Accountable Care	Colorado
Commonwealth Primary Care	Arizona, New Mexico
Essential Care Partners II, LLC	Texas
Fort Smith Physicians Alliance ACO	Arkansas, Oklahoma
Franciscan Northwest Physicians Health Network, LLC	Washington
Franciscan Union ACO, LLC	Illinois, Indiana
Hartford HealthCare Affordable Care Organization, Inc.	Connecticut
HHC ACO, Inc.	New York
HNMC Hospital/Physician ACO	New Jersey
Independent Physicians' ACO of Chicago	Illinois
Indiana Care Organization, LLC	Indiana
Indiana Lakes ACO, LLC	Indiana
Integral Healthcare, LLC	Florida
Integrated ACO, LLC	Texas
KCMPA-ACO, LLC	Kansas, Missouri
KentuckyOne Health Partners, LLC	Indiana, Kentucky
Keystone Accountable Care Organization, LLC	New York, Pennsylvania
Lahey Clinical Performance Accountable Care Organization, LLC	Massachusetts, New Hampshire
Lower Shore ACO, LLC	Delaware, Maryland, Virginia
Marshfield Clinic	Wisconsin
Maryland Collaborative Care, LLC	District of Columbia, Maryland
MCM Accountable Care Organization, LLC	Florida
Medicare Value Partners	Illinois
Mercy ACO, LLC	Arkansas, Missouri
Meridian Accountable Care Organization, LLC	New Jersey
Meritage ACO, LLC	California
Morehouse Choice Accountable Care Organization and Education System, Inc.	Georgia
National ACO	California
Nature Coast ACO, LLC	Florida
NOMS ACO, LLC	Ohio
Northern Maryland Collaborative Care, LLC	Maryland
Northwest Ohio ACO	Michigan, Ohio
Ochsner Accountable Care Network	Louisiana, Mississippi
OneCare Vermont Accountable Care Organization, LLC	New Hampshire, Vermont
Owensboro ACO, LLC	Indiana, Kentucky
Paradigm ACO, LLC	Florida
Physician Organization of Michigan ACO	Michigan
Physician Collaborative Trust ACO, LLC	Florida
Physicians HealthCare Collaborative	North Carolina

Pioneer Valley Accountable Care, LLC	Connecticut, Massachusetts
Primary Care Alliance, LLC	Florida
Primary Partners, ACIP, LLC	Florida
ProCare Med, LLC	Florida
ProHealth Physicians ACO, LLC	Connecticut
Qualable Medical Professional	Tennessee, Virginia
Rio Grande Valley Health Alliance	Texas
Saint Francis Healthcare Partners ACO, Inc.	Connecticut
San Diego Independent ACO	California
SERPA-ACO, LLC	Nebraska
South Florida ACO, LLC	Florida
Southcoast Accountable Care Organization, LLC	Massachusetts, Rhode Island
Southern Maryland Collaborative Care, LLC	District of Columbia, Maryland
St. John Providence Partners in Care, LLC	Michigan
St. Luke's Clinic Coordinated Care, Ltd.	Idaho, Oregon
Summit Health-Virtua, Inc.	New Jersey
Premier Health Care Network, LLC	Georgia, New Hampshire
The Regents of the University of California	California
Total Accountable Care Organization DBA Collaborative Health ACO	Massachusetts
Triple Aim Accountable Care	Minnesota
UW Health ACO, Inc.	Wisconsin
Virginia Collaborative Care, LLC	Virginia
Wellmont Integrated Network, LLC	Tennessee, Virginia
Winchester Community ACO	Massachusetts, New Hampshire
Yavapai Accountable Care	Arizona
Yuma Accountable Care Organization, LLC	Arizona

Ranking of Responding ACOs By Covered Lives



Organization	Number of Covered Lives	Number of Physicians Participating	Year ACO Formed	Website
Partners HealthCare System, Boston	500,000	6,000	2011	partners.org
Advocate Physician Partners, Oak Brook, Ill.	445,000	3,800	1995	advocatehealth.com
Allina Health System, Minneapolis	250,000	1,250	2010	allina.com
Bellin-ThedaCare Healthcare Partners, Green Bay, Wis.	225,000	700	2008	bellinthedacarehp.com
Monarch HealthCare, Irvine, Calif.	200,000	272	2010	monarchhealthcare.com
Essentia Health, Duluth, Minn.	150,000	450	2011	essentiahealth.org
OSF HealthCare System Pioneer ACO, Peoria, Ill.	72,000	400	2012	osfhealthcare.org
Pendulum HealthCare Development Corp., Rockford, Ill.	60,000	1,600	2009	pendulumhealth.com
Atlantic ACO, Morristown, N.J.	46,800	1,400	2010	atlanticaco.org
Blue Shield of California, El Dorado Hills (Based in Sacramento, with Dignity Health, San Francisco; and Hill Physicians Medical Group, San Ramon)	41,500	720	2010	blueshieldca.com

Organization	Number of Covered Lives	Number of Physicians Participating	Year ACO Formed	Website
Sharp HealthCare ACO, San Diego	32,000	823	2011	sharp.com
Blue Shield of California, El Dorado Hills (Based in Orange County, with St. Joseph Health System, Orange)	30,000	1,950	2012	blueshieldca.com
Catholic Medical Partners-Accountable Care, Buffalo, N.Y.	30,000	900	2012	catholicmedicalpartners.org
Blue Shield of California, El Dorado Hills (Based in San Francisco, with Brown and Toland Physicians and California Pacific Medical Center, San Francisco)	21,000	1,100	2011	blueshieldca.com
University of Michigan Pioneer ACO, Ann Arbor	20,091	2,020	2012	aco.med.umich.edu
Mercy Health Select, Cincinnati	20,000	300	2011	health-partners.org
Beacon Health, Brewer, Maine	19,400	150	2011	emhs.org
Plus (North Texas ACO), Fort Worth	19,000	500	2012	plusaco.com
NewHealth Collaborative, Akron, Ohio	17,500	445	2011	summahealth.org
Park Nicollet Health Services, St. Louis Park, Minn.	17,000	700	1993	parknicollet.com

Organization	Number of Covered Lives	Number of Physicians Participating	Year ACO Formed	Website
Arizona Connected Care, Tucson	12,500	160	2012	tmcas.org
Crystal Run Healthcare ACO, Middletown, N.Y.	10,000	250	2011	crystalrunhealthcare.com
Blue Shield of California, El Dorado Hills (Central Valley ACO, with AllCare Independent Physician Association and Doctors Medical Center of Modesto)	8,000	300	2012	blueshieldca.com
Blue Shield of California, El Dorado Hills (Based San Francisco, with Dignity Health, San Francisco; Hill Physicians Medical Group, San Ramon; and UCSF Medical Center, San Francisco)	5,000	1,200	2011	blueshieldca.com
ACO-PA, Radnor, Pa.	--	72	2011	--
Frontier Medicine Better Health Partnership, Superior, Mont.	--	--	2012	fmbhp.org

About Us

The Total Innovation Group, Inc. (TIGI) is a multi-partner consulting firm, that specializes in business development programs and initiatives for our clients. We assist you to increase your team's performance.

How do we do this? We work with our leadership teams to assess their situation, diagnose the challenge, design the solution, and support the integration of the solution within the organization. Our solutions help teams become more predictive in their execution and the resulting performance.

We invite you to explore our site. You'll find a multitude of [resources](#), [blog posts](#), [services](#), [webinars](#) and more...all designed to help you. Check back often, as we're always updating our content.

Don't hesitate to reach out:

www.tigi.net

813.814.1902



Sources

Modern Healthcare's Second Annual Accountable Care Organizations Survey
Results: <http://www.modernhealthcare.com/article/20120728/DATA/120729981/modern-healthcares-second-annual-accountable-care-organizations>

